



CHEAC Public Health Program & Fiscal Training Series

June 2026-March 2027 | In-Person (Sacramento, CA)

Local health jurisdictions are a key part of the nation's public health system. The effective delivery of local public health programs and services – and ultimately, a healthier California – requires a workforce skilled in strategic public health financing. As public health policies, priorities, and funding streams evolve, leaders must think beyond traditional accounting and fiscal management to ensure resources are aligned with program needs and community priorities. How well local health jurisdictions plan, manage, allocate, and optimize funding directly influences the quality, reach, and impact of their programs and services. This training series blends financial expertise, strategic thinking, and leadership skills to strengthen both fiscal operations and program effectiveness, supporting local health jurisdictions in advancing meaningful and sustainable public health outcomes.

This four-part training series is open to all levels of local health department staff. We strongly encourage LHDs to consider sending personnel from leadership, program, and/or fiscal staff areas.

All training events will occur in-person in Sacramento; no virtual participation will be offered. Attendees will comprise a training cohort. Individuals must pay the full registration fee at time of enrollment and attend each session of the series. Registrants who attend all sessions in the series will receive a completion certificate. **Registration is limited to 90 participants and available on a first come, first enrolled basis.**

Registration Fee: \$2,000 (payable via credit card, check, or ACH transfer; one fee for entire series)

Session dates are as follows:

- Session 1: June 3, 2026
- Session 2: September 2-3, 2026
- Session 3: December 2, 2026
- Session 4: March 3-4, 2027

Overall Training Series Learning Objectives:

- **Navigate Public Health Budgeting** – Understand federal, state, and local budget processes, funding flows, and key financial policies impacting public health and health programs and services.
- **Strengthen Financial Leadership** – Develop strategic financial and management skills to enhance budgeting, fiscal oversight, and collaboration between fiscal and program teams.
- **Maximize and Manage Funding Sources** – Leverage diverse public health funding streams, including state allocations, federal grants, and Medi-Cal-related programs.
- **Ensure Fiscal Accountability & Compliance** – Implement best practices for budgeting, expenditure tracking, reporting, and audit readiness.
- **Enhance Program & Contract Management** – Assess funding opportunities, develop effective scopes of work and budgets, and oversee procurement and contract performance.
- **Integrate Blended & Braided Funding Strategies** – Optimize resource allocation while ensuring compliance with multiple funding requirements.
- **Improve Fiscal Forecasting & Advocacy** – Use data-driven financial planning to anticipate budget changes, support decision-making, and effectively communicate fiscal needs.

Questions? Please contact admin@cheac.org or 916-327-7540.

Session Descriptions

SESSION 1 (JUNE 3, 2026) Key Focus Area: Federal, State, and Local Budgets

- **Federal Budget**
 - Federal budget process and timelines
 - Flow of funding from Congressional appropriation to federal departments to states
 - General federal funding requirements, parameters, and guidelines
 - Current federal landscape and dynamics
- **State Budget**
 - State budget process and timelines
 - CDPH budget process and implementation (department process in budget proposals, requirements/parameters of state funds, invoicing and reporting requirements)
 - Scope of work development and local assessment
 - Role of federal funding in state budget and programs
 - Post-budget enactment implementation and administration
 - Funding accountability (invoicing, reporting, documentation)
 - Strategies for managing and administering state funds (expenditure monitoring, timely invoicing, list of additional investments if funds become available from redirection)
- **Local Budgets**
 - County/city budget process and timelines
 - LHD budget process and timelines
 - Program and fiscal collaboration (budget development, assessing needed revenue for programs/services)
 - Spending projections, monitoring, and fiscal management

SESSION 2 (SEPTEMBER 2 AND 3, 2026) Key Focus Area: Public Health and Health Services Programs

- **Department of Health Care Services (DHCS)**
 - DHCS budget overview and common funding sources for LHDs
 - General overview, applicable requirements/parameters, allowable uses, determining LHD participation, blending/braiding funding sources for the following:
 - County-Based Medi-Cal Administrative Activities (CMAA)
 - Targeted Case Management (TCM)
 - Medi-Cal Managed Care Plan (MCP) Partnerships and Innovations
 - Program budget process and timelines, applicable requirements/parameters, and LHD considerations for the California Children's Services (CCS) program
- **California Department of Public Health (CDPH)**
 - CDPH budget overview, common funding sources for LHDs, and fiscal mechanisms (i.e., indirect cost rates)
 - Title XIX overview and opportunities to support public health programs and services (e.g., MCAH services; allowable uses, budget development, time study and documentation requirements, blending/braiding funding sources)
 - Public health workforce and infrastructure funding sources (overview, allowable uses, budget development, and best practices with funding)
 - Federal funding sources and programs (e.g., Epidemiology and Laboratory Capacity; Public Health Emergency Preparedness; Hospital Preparedness Program)

SESSION 3 (DECEMBER 2, 2026)
Key Concept Area: 1991 Health Realignment

- **1991 Health Realignment**
 - Background and context
 - 1991 Health Realignment structure and flow of funds
 - Caseload estimates and nexus with CCS
 - 1991 Health Realignment parameters, allowable uses, and local decisions
 - AB 85 redirection and overview
 - Risks and pressures
 - Realignment tools & tracking

SESSION 4 (MARCH 3 AND 4, 2027)
Key Concept Area: Financial Management Nuts & Bolts

- **Assessing Funding Opportunities**
 - Funding source, amounts, and relevant statutory and/or regulatory requirements
 - Assessing existing staff capacity and infrastructure
 - Assessing existing programs and/or services
 - Alignment with jurisdiction and LHD priorities and needs
 - Assessing partners and opportunities to enhance programs/services
 - Post-grant planning
- **Contract Management & Procurement**
 - Contracting overview and management (types of contracts/allocations, outcomes-based contracting, performance management/monitoring)
 - Creating a scope of work (SOW) and budget
 - Procurement overview and working with community partners (types of procurement, LHD considerations, evaluating RFPs, monitoring performance)
 - Ensuring compliance with contract requirements (reporting, site visits, communications/contact, documentation, audits)
 - Program, fiscal, and leadership collaboration
- **Blending & Braiding Funding**
 - Strategies for managing multiple funding streams
 - Ensuring compliance with varying funding source requirements
 - Program and service examples
- **Fiscal Forecasting and Budget Presentations**
 - Remaining apprised of state budget, federal changes
 - Forecasting revenues and expenditures
 - Programmatic and departmental budget advocacy
 - Using data to inform stakeholders and officials on budget decisions
 - Internal and external budget presentations
- **1991 Health Realignment Refresh**
 - Revisiting key concepts, group discussions, and Q&A opportunity