	Nurse-Family Partnership	Nurse-Family Partnership	Healthy Families America	Healthy Families America	Parents as Teachers	Parents as Teachers
	Start-Up & Annual Support of 100 Clients	Annual Support of 100 Clients	Start-Up & Annual Support of 100 Clients	Annual Support of 100 Clients	Start-Up & Annual Support of <100 Clients*	Annual Support of <100 Clients*
Staffing	NFP Staffing Plan Salaries + Benefits	NFP Staffing Plan ⁱ Salaries + Benefits	Salaries + Fringe Benefits	Salaries + Fringe Benefits	Salaries + Fringe Benefits	Salaries + Fringe Benefits
	4.0 FTE Nurse Home Visitors ⁱ \$637,434	4.0 FTE Nurse Home Visitors ⁱⁱ \$637,434	0.83 FTE Program Manager \$67,541	0.83 FTE Program Manager \$69,567	0.5 FTE Supervisor \$21,250 3.5 FTE Parent	0.5 FTE Supervisor \$21,250 3.5 FTE Parent
	1.0 FTE NFP Supervisor \$202,314	1.0 FTE NFP Supervisor \$202,314	1 FTE Supervisor 1 \$68,250	1 FTE Supervisor 1 \$70,298	Educator \$122,500	Educator \$122,500
	0.5 FTE data clerk \$37,500	0.5 FTE data clerk \$37,500	0.17 FTE Supervisor 2 \$11,603	0.17 FTE Supervisor 2 \$11,951	0.3 FTE Admin \$7,200 Fringe Benefits	0.3 FTE Admin \$7,200 Fringe Benefits
			0.5 FTE Family Resource Specialist \$22,313	0.5 FTE Family Resource Specialist \$22,982	\$37,738	\$37,738
			5.0 FTE Family Support Specialist \$223,125	5.0 FTE Family Support Specialist \$229,820		
			0.75 FTE Data Entry/Support Person \$24,609	0.75 FTE Data Entry/Support Person \$25,348		
			0.05 FTE Administrative Personnel (admin, accounting, legal, etc.) \$20,872	0.05 FTE Administrative Personnel (admin, accounting, legal, etc.) \$21,498		

	Nurse-Family Partnership	Nurse-Family Partnership	Healthy Families America	Healthy Families America	Parents as Teachers	Parents as Teachers
	Start-Up & Annual Support of 100 Clients	Annual Support of 100 Clients	Start-Up & Annual Support of 100 Clients	Annual Support of 100 Clients	Start-Up & Annual Support of <100 Clients*	Annual Support of <100 Clients*
	\$877,248	\$877,248	\$438,313	\$451,464	\$188,688	\$188,688
State Staff dedicated to implementation	1 FTE Health Program Specialist II \$142,492 1 FTE Research Scientist II \$151,329	No additional cost	1 FTE Health Program Specialist II \$142,492 1 FTE Research Scientist II \$151,329	No additional cost	1 FTE Health Program Specialist II \$142,492 1 FTE Research Scientist II \$151,329	1 FTE Health Program Specialist II \$142,492 1 FTE Research Scientist II \$151,329
	4000 004		400000		4000 004	4000 004
Ramp-up time based on an average of 100 participants	\$293,821 12-18 months including time to hire and educate nurse and establish referral pipelinesiv	9-12 months ⁱⁱⁱ	\$293,821 12-18 months	9-12 months	\$293,821 12-18 months	9-12 months
Training					Professional Development \$760 Foundational-4 Parent Educators and 1 Supervisor \$12,271	Professional Development \$760 Foundational 2 Training \$7,817
	\$24, 433 ^v	\$7,507 ^{iv}	\$18,040	\$1,750	\$13,031	\$8,577
Model fee per Program ^{vii}	\$49,772	\$19,434	\$5,500 Annual fee + fee for affiliation	\$5,250 Annual fee + fee for accreditation	\$3,850 1 st Year Affiliation fee	\$2,250
Data System (License fees, quarterly data transfers)	(Cost for use of NFP proprietary data collection	(Cost for use of NFP proprietary data collection			Use of Penelope data system is included in the affiliation fee.	Use of Penelope data system is included in the affiliation fee.

	Nurse-Family Partnership	Nurse-Family Partnership	Healthy Families America	Healthy Families America	Parents as Teachers	Parents as Teachers
	Start-Up & Annual Support of 100 Clients	Annual Support of 100 Clients	Start-Up & Annual Support of 100 Clients	Annual Support of 100 Clients	Start-Up & Annual Support of <100 Clients*	Annual Support of <100 Clients*
	system included in above fees.)	system included in above fees.viii)	\$30,200	\$6,000	\$0	\$0
	\$3,757	\$2,592	730,200	70,000	70	70
Program Materials			ASQ materials and other measurement tools	Measurement tools	Consumable Materials \$3,150 Books, Manuals, ASQ materials and training \$2,450	Consumable Materials
	\$19,820	\$14,180	\$1,500	\$500	\$5,600	\$3,500
Equipment and Other Costs	\$17,700 (computers, phones, phone service) \$4,547 (office expenses and supplies) \$12,310 (travel, lodging for model training)ix \$11,600 (mileage) \$5,203 (staff recruiting and professional development) \$3,000 (client outreach)	\$2,835 (computers, phones, phones, phone service) \$4,775 (office expenses and supplies) \$4,175 (travel, lodging for model training) \$12,180 (mileage) \$2,838 (staff recruiting and professional development) \$3,150 (client outreach)	Phones, computers, internet, CAB meetings, copies, parenting materials, mileage, office supplies, professional development)	Phones, computers, internet, CAB meetings, copies, parenting materials, mileage, office supplies, professional development (*Includes \$8240 for HFA National Bi-Annual Conference travel)	Computers, phones, office furniture	
Crown	\$54,360	\$29,953	\$57,725	\$56,962	\$2,825	\$0
Group Connections					\$9,000	\$9,000

Estimated Annual Implementation Costs for Models

	Nurse-Family	Nurse-Family	Healthy Families	Healthy Families	Parents as	Parents as
	Partnership	Partnership	America	America	Teachers	Teachers
	Start-Up & Annual Support of 100 Clients	Annual Support of 100 Clients	Start-Up & Annual Support of 100 Clients	Annual Support of 100 Clients	Start-Up & Annual Support of <100 Clients*	Annual Support of <100 Clients*
Office Supplies					\$6,450	\$6,800
Transportation					\$43,224	\$47,760
Indirect					\$25,127	\$25,651
Total Cost	\$1,323,211	\$950,914	\$845,099	\$521,926	\$591,616	\$586,047
Cost per Participant	\$13,232	\$9,509	\$8,451	\$5,219	\$8,452	\$9,302

NFP

¹ NFP model fidelity minimum staffing to support four-nurse team:

- .5 FTE data entry
- .5 FTE supervisor
- NFP program administrator (amount of time TBD by administering agency but sufficient to manage budgeting, hiring & other operations functions for sustainability; in CA, this function is most commonly held by the MCAH Director, Chief Nursing Officer, or Director of Public Health Nursing

- Including shared outreach worker if outreach worker is part of agency's staff plan, whereby NFP becomes another program supported by agency's outreach efforts
- Requesting support of NSO-employed outreach worker
- Phasing hiring of team, eg., hiring 2 of 4 nurses to establish referral pipeline, then hiring remaining 2 nurses who will have shorter caseload ramp-up

- vii Includes the following support services from NSO:
 - Start up: agency pre-qualification and intensive implementation support
 - Ongoing: Nurse consulting, nurse recruiting & placement, data analysis and evaluation, marketing/collateral design and materials, ongoing model evaluation and research, sustainability planning support, operational improvements to enhance model and support site-specific operations improvements, targeted outreach workers upon request

viii In addition to data collection system, NFP sites have access to a proprietary data analysis platform (Power BI) as well as multiple standardized reports to evaluate program performance and client indicators, including:

- MIECHV
- Outcomes
- Quarterly

ii Model fidelity minimum credential is a BSN; CA has opted to implement NFP through public health departments, but that is not a model requirement. Any agency that can employ BSNs can offer NFP. Costs adjusted for average CHVP salaries and include fringe benefits.

iii Model fidelity allows each nurse home visitor to carry a caseload of up to 30 clients

iv This timeframe can be reduced by:

 $^{^{}m v}$ Excludes travel to/from, and lodging in, Denver where model-specific education is provided

vi Model-specific education occurs in Years 1, 2 and 3 of each Nurse home visitor's employment, with education in years 2 & 3 corresponding to the stage of development and parental attachment for nurses' clients. The model does not require education after year 3.

Estimated Annual Implementation Costs for Models

- Fidelity
- Nursing operational

HFA

Healthy Families America Sample Budget for 100 families. Ideal sample budget includes a 5:1 Direct Service to Supervisor ratio, and 20 families per Family support Specialist.

PAT

*Based on a small rural community enrolling families with multiple high needs characteristics and serving prenatal to age three in Year 1. Enrollment of 63 families in Year 1 and 70 families in Year 2.

EHS-HBO

¹ As per Donna Elmore of the Early Education and Support Division, California Department of Education and Stacey Scarborough, Executive Director of Children First Early Head Start Program

ix Aggregate cost of travel for 4 x nurse home visitors, 1 x supervisor and 1 x administrator to complete NFP Education series.

² https://eclkc.ohs.acf.hhs.gov/curriculum/consumer-report/curricula/partners-healthy-baby